

| | | | | | | | | | | | | |
|--|--------------|----------|------------|----------|-------------------------------------|--|--|------------|----------|----------|--------------|--|
| Increase in care packages (Radis Usk) | 250 | | | | Reintegration of Radis USK contract | | | | | | 250 | |
| Total Community Care | (4) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 250 | |
| Commissioning | | | | | | | | | | | | |
| Vacancy | (72) | | | | | | | | | | | |
| Service level contracts not being able to be run | (32) | | | | | | | | | | | |
| Total Commissioning | (104) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Partnerships | | | | | | | | | | | | |
| Total Partnerships | 0 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Public Protection | | | | | | | | | | | | |
| Lost income for Registrars mainly due to cancelled/reduced weddings and ceremonies | | | 177 | | | | | | | | | |
| Total Public Protection | 0 | 0 | 177 | 0 | | | | 0 | 0 | 0 | 0 | |
| Resources & Performance | | | | | | | | | | | | |
| Other | (4) | | | | | | | | | | 0 | |
| Total Resources & Performance | (4) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Total Social Care, Health & Safeguarding | 1,529 | 0 | 177 | 0 | | | | 938 | 0 | 0 | 2,298 | |

| Children & Young People | Non Covid-19 Pressures | COVID- 19 Specific | | | Total |
|----------------------------|--|---|--|--|-------|
| | | Expenditure directly attributable to Covid- 19 (£000) | Shortfall /Loss of Income due to Covid-19 (£000) | Costs incurred due to changes in service delivery (£000) | |
| DIVISION | Net Service Pressures not related to Covid-19 (£000) | | | | |
| Individual Schools Budgets | (316) | 0 | 0 | 0 | (316) |
| Resources | 10 | 0 | 0 | 5 | 15 |
| Standards | 406 | (50) | 70 | 0 | 426 |
| | 100 | (50) | 70 | 5 | 125 |

| Children & Young People | Non Covid-19 Pressures | COVID- 19 Specific PRESSURES | | | HEADLINE PRESSURE ANALYSIS | | | 20-21 Sensitivity | | | MTFP Risk 21-22 | | |
|---|------------------------|---|--|--|--|---|---|-------------------|-------------|-----------|-----------------|--------------------|--|
| | | Expenditure directly attributable to Covid- 19 (£000) | Shortfall /Loss of Income due to Covid-19 (£000) | Costs incurred due to changes in service delivery (£000) | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors | Worst £000 | Medium £000 | Best £000 | Pressure £000 | Risk High/Med /Low | Notes |
| Individual Schools Budgets | | | | | | | | | | | | | |
| Post 16 funding | (56) | | | | | | | | | | | | |
| Mounton House transfer | (260) | | | | | | | | | | | | |
| Total Individual Schools Budgets | (316) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | | |
| Resources | | | | | | | | | | | | | |
| Finance | 9 | 0 | 0 | 5 | Salary costs relating to a mutual supply compensation scheme | 0 | No risk going forward | 5 | | | | Low | |
| ICT | 14 | | | | Total costs for the year to ensure all the essential upgrades are completed. | | | 14 | | | | Low | |
| Other | (13) | | | | | | | | | | | | |
| Total Resources | 10 | 0 | 0 | 5 | | | | 19 | 0 | 0 | 0 | | |
| Standards | | | | | | | | | | | | | |
| Loss of income for breakfast club for the summer term | 18 | | 70 | | This is the loss of income from breakfast clubs for the summer term and the initial two weeks at the start of September. The loss of income is £90,000 with a cost saving of £20,000. It is anticipated that this can be reclaimed from Welsh Government | £4,000 per week | 50% - currently lower numbers attending breakfast club | 156 | 104 | 70 | 0 | Low | The risk for 21-22 is that no breakfast clubs operate during the 20-21 academic year |

| | | | | | | | | | | | | | |
|------------------------|------------|-------------|-----------|----------|---|--|--|------------|------------|-----------|------------|--|--|
| Early Years | (100) | (50) | | | Savings due to rising 3's not being admitted into schools in the summer term due to covid | | | | | | | | |
| ALN | 478 | | | | | | | | | | 431 | | |
| Other | 10 | | | | | | | | | | | | |
| Total Standards | 406 | (50) | 70 | 0 | | | | 156 | 104 | 70 | 431 | | |
| CYP | 100 | (50) | 70 | 5 | | | | 175 | 104 | 70 | 431 | | |

| | | | | | | | | | | | | |
|---|--------------|------------|--------------|------------|--|--|----------|----------|----------|--------------|----|---|
| Museums & Attractions- Loss of income as sites closed due to Covid. Staff savings | (163) | 0 | 56 | 0 | | | | | | | 89 | ShireHall - Potential Movement of Monmouth Museum to Shirehall Venue is used for wedding receptions, parties and other general bookings such as wels'h classes etc., this income is likely to be lost |
| TOTAL MONLIFE | (185) | 0 | 1,853 | 0 | | | 0 | 0 | 0 | 1,863 | | |
| TOTAL ENTERPRISE & MONLIFE | 51 | 437 | 3,602 | 527 | | | 0 | 0 | 0 | 3,898 | | |

| Chief Executive | Non Covid-19 Pressures | COVID- 19 Specific | | | |
|---------------------------------|--|---|--|--|-------|
| DIVISION | Net Service Pressures not related to Covid-19 (£000) | Expenditure directly attributable to Covid- 19 (£000) | Shortfall /Loss of Income due to Covid-19 (£000) | Costs incurred due to changes in service delivery (£000) | Total |
| Legal & Land Charges | (11) | 0 | 50 | 0 | 39 |
| Governance, Democracy & Support | (7) | 0 | 0 | 29 | 22 |
| | (18) | 0 | 50 | 29 | 61 |

| Chief Executive | Non Covid-19 Pressures | COVID- 19 Specific PRESSURES | | | HEADLINE PRESSURE ANALYSIS | | | 20-21 Sensitivity | | | MTFP Risk 21-22 | | |
|--|--|---|--|--|---|---|--|-------------------|-------------|-----------|-----------------|-------------------|---|
| | Service Pressures not related to Covid-19 (£000) | Expenditure directly attributable to Covid- 19 (£000) | Shortfall /Loss of Income due to Covid-19 (£000) | Costs incurred due to changes in service delivery (£000) | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors | Worst £000 | Medium £000 | Best £000 | Pressure £000 | Risk High/Med/Low | Notes |
| Legal & Land Charges | | | | | | | | | | | | | |
| Reduction in Land Charges Income due to impact of Covid on Housing market. | 0 | 0 | 50 | | | | | | | | 50 | Med | Dependant on how housing market reacts to impact of Covid. |
| Legal - Staff savings as not filling employment lawyer post. | (11) | | | | | | | | | | | | |
| Total Legal & Land Charges | (11) | 0 | 50 | 0 | | | | 0 | 0 | 0 | 50 | | |
| Governance, Democracy & Support | | | | | | | | | | | | | |
| Community Education - Loss of income due to closures of sites due to Covid. | 1 | 0 | 0 | 0 | | | | | | | | | |
| Contact Centre - Overspend as restructuring has been put on hold during Covid. | | 0 | 0 | 29 | | | | | | | 29 | Med | Current climate means restructure cannot be implemented so staff savings are not forthcoming. |
| Corporate - unbudgeted licensing cost, supplies & Serv | 11 | | | | | | | | | | | | |
| Democratic Services - underspend in Supplies & Services. | (48) | | | | | | | | | | | | |
| Policy & Pships - Welsh Translation Costs | 19 | | | | | | | | | | | | |
| Community Hubs - Usk PO, increased book purchase. | 10 | | | | | | | | | | | | |
| Total Governance, Democracy & Support | (7) | 0 | 0 | 29 | | | | 0 | 0 | 0 | 29 | | |
| TOTAL CEO's | (18) | 0 | 50 | 29 | | | | 0 | 0 | 0 | 79 | | |

| | | | | | | | | | | | |
|--|--------------|------------|------------|----------|--|--|----------|----------|----------|--------------|------|
| Total Finance | (148) | 320 | 0 | 0 | | | 0 | 0 | 0 | 479 | |
| Future Monmouthshire | | | | | | | | | | | |
| Future Monmouthshire - Unachievable 20-21 Savings relating to Authority Wide Agency (£80k) and Fuel reductions (£34k). Offset by staff secondment savings (£30k) | 82 | 0 | 0 | 0 | | | | | | 82 | High |
| Total Future Monmouthshire | 82 | 0 | 0 | 0 | | | 0 | 0 | 0 | 82 | |
| ICT | | | | | | | | | | | |
| ICT - SRS savings & reserve | (122) | | | | | | | | | | |
| DPO - Capitalisation of salaries | (309) | | | | | | | | | | |
| Total ICT | (431) | 0 | 0 | 0 | | | 0 | 0 | 0 | | |
| People | | | | | | | | | | | |
| Corporate Training - Reduced Income | 0 | 0 | 37 | 0 | | | | | | 37 | Med |
| Customer Relations - Reduction in Professional fees | (14) | | | | | | | | | | |
| Innovation - Staff costs to Capitalisation Directive | (62) | | | | | | | | | | |
| People Services - Staff Savings in HR | (29) | | | | | | | | | | |
| Total People | (105) | 0 | 37 | 0 | | | 0 | 0 | 0 | 37 | |
| TOTAL RESOURCES | (640) | 320 | 512 | 0 | | | 0 | 0 | 0 | 1,015 | |

Recurring pressure - crosscutting savings yet to be finalised.

Recurring income pressure, turnover has also been hit further by Covid lockdown so can't see it recovering next year.

| Corporate | Non Covid-19 Pressures | COVID- 19 Specific | | | |
|-----------------------------|--|---|--|--|-------|
| DIVISION | Net Service Pressures not related to Covid-19 (£000) | Expenditure directly attributable to Covid- 19 (£000) | Shortfall /Loss of Income due to Covid-19 (£000) | Costs incurred due to changes in service delivery (£000) | Total |
| Precepts & Levies | 2 | 0 | 0 | 0 | 2 |
| Coroner's | 23 | 0 | 0 | 0 | 23 |
| Corporate Management | (191) | 0 | 0 | 0 | (191) |
| Non Distributed Costs (NDC) | | | | | |
| Strategic Initiatives | 215 | 0 | 0 | 0 | 215 |
| Insurance | (61) | 0 | 0 | 0 | (61) |
| | 56 | 0 | 0 | 0 | 56 |
| | 44 | 0 | 0 | 0 | 44 |

| | Non Covid-19 Pressures | COVID- 19 Specific PRESSURES | | | HEADLINE PRESSURE ANALYSIS | | | 20-21 Sensitivity | | | MTFP Risk 21-22 | |
|------------------------------------|--|---|--|--|---|---|--|-------------------|-------------|-----------|-----------------|--------------------|
| | Service Pressures not related to Covid-19 (£000) | Expenditure directly attributable to Covid- 19 (£000) | Shortfall /Loss of Income due to Covid-19 (£000) | Costs incurred due to changes in service delivery (£000) | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors | Worst £000 | Medium £000 | Best £000 | Pressure £000 | Risk High/Med /Low |
| Precepts & Levies | | | | | | | | | | | | |
| National parks levy | 2 | | | | | | | | | | | |
| Total | 2 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Coroner's | | | | | | | | | | | | |
| Coroner Fee | 23 | | | | | | | | | | | |
| Total | 23 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Corporate Management | | | | | | | | | | | | |
| Capita Gwent | (109) | | | | | | | | | | | |
| Rate rebates | (101) | | | | | | | | | | | |
| Other | 19 | | | | | | | | | | | |
| Total | (191) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Non Distributed Costs (NDC) | | | | | | | | | | | | |
| Strain costs | 215 | | | | | | | | | | | |
| Total | 215 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Strategic Initiatives | | | | | | | | | | | | |
| Other | (61) | | | | | | | | | | | |
| Total | (61) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Insurance | | | | | | | | | | | | |
| Premium | 56 | | | | | | | | | | 131 | High |
| Total | 56 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 131 | |
| Total | 44 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 131 | |

| Appropriations | Non Covid-19 Pressures | COVID- 19 Specific | | | Total |
|---|--|---|--|--|-------|
| | Net Service Pressures not related to Covid-19 (£000) | Expenditure directly attributable to Covid- 19 (£000) | Shortfall /Loss of Income due to Covid-19 (£000) | Costs incurred due to changes in service delivery (£000) | |
| Fixed Asset Disposal Costs | 6 | 0 | 0 | 0 | 6 |
| Interest & Investment Income | 162 | 0 | 0 | 0 | 162 |
| Interest Payable & Similar Charges | (230) | 0 | 0 | 0 | (230) |
| Charges Required under Regulation | (82) | 0 | 0 | 0 | (82) |
| Other Investment Income | (14) | 0 | 0 | 0 | (14) |
| Borrowing Cost Recoupment | (5) | 0 | 0 | 0 | (5) |
| | (163) | 0 | 0 | 0 | (163) |

| | Non Covid-19 Pressures | COVID- 19 Specific PRESSURES | | | HEADLINE PRESSURE ANALYSIS | | | 20-21 Sensitivity | | | MTFP Risk 21-22 | |
|---|--|---|--|--|---|---|---|-------------------|-------------|-----------|-----------------|--------------------|
| | Service Pressures not related to Covid-19 (£000) | Expenditure directly attributable to Covid- 19 (£000) | Shortfall /Loss of Income due to Covid-19 (£000) | Costs incurred due to changes in service delivery (£000) | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors | Worst £000 | Medium £000 | Best £000 | Pressure £000 | Risk High/Med /Low |
| Fixed Asset Disposal Costs | | | | | | | | | | | | |
| Other | 6 | | | | | | | | | | | |
| Total | 6 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Interest & Investment Income | | | | | | | | | | | | |
| Interest Receivable | 162 | | | | | | | | | | | |
| Total | 162 | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Interest Payable & Similar Charges | | | | | | | | | | | | |
| Interest payable | (230) | | | | | | | | | | | |
| Total | (230) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Charges Required under Regulation | | | | | | | | | | | | |
| MRP | (82) | | | | | | | | | | | |
| Total | (82) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Other Investment Income | | | | | | | | | | | | |
| Other | (14) | | | | | | | | | | | |
| Total | (14) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Borrowing Cost Recoupment | | | | | | | | | | | | |
| Other | (5) | | | | | | | | | | | |
| Total | (5) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Total | (163) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |

| Financing | Non Covid-19 Pressures | COVID- 19 Specific | | | |
|-------------------------------------|--|---|--|--|-------|
| DIVISION | Net Service Pressures not related to Covid-19 (£000) | Expenditure directly attributable to Covid- 19 (£000) | Shortfall /Loss of Income due to Covid-19 (£000) | Costs incurred due to changes in service delivery (£000) | Total |
| Council Tax | (385) | 0 | 0 | 0 | (385) |
| Council Tax Reduction Scheme | 0 | 229 | 0 | 0 | 229 |
| | (385) | 229 | 0 | 0 | (156) |

| | Non Covid-19 Pressures | COVID- 19 Specific PRESSURES | | | HEADLINE PRESSURE ANALYSIS | | | 20-21 Sensitivity | | | MTFP Risk 21-22 | |
|-------------------------------------|------------------------|--|---|--|--|---|---|---|------------|-------------|-----------------|---------------|
| | | Service Pressures not related to Covid-19 (£000) | Expenditure directly attributable to Covid- 19 (£000) | Shortfall /Loss of Income due to Covid-19 (£000) | Costs incurred due to changes in service delivery (£000) | Core assumptions used to calculate forecast pressure* | Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~ | Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors | Worst £000 | Medium £000 | Best £000 | Pressure £000 |
| Council Tax | | | | | | | | | | | | |
| CT Income | (385) | | | | | | | | | | | |
| Total | (385) | 0 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Council Tax Reduction Scheme | | | | | | | | | | | | |
| CTRS | | 229 | | | | | | | | | | |
| Total | 0 | 229 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |
| Total | (385) | 229 | 0 | 0 | | | | 0 | 0 | 0 | 0 | |